

Accounting Tax Business Consulting

CONNECTICUT HEALTH FOUNDATION, INC.

FINANCIAL STATEMENTS

DECEMBER 31, 2016 AND 2015

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Independent Auditors' Report

To the Board of Directors Connecticut Health Foundation, Inc.

We have audited the accompanying financial statements of Connecticut Health Foundation, Inc., which comprise the statements of financial position as of December 31, 2016 and 2015, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Connecticut Health Foundation, Inc., as of December 31, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

West Hartford, Connecticut

Blum, Shapino + Company, P.C.

March 27, 2017

STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2016 AND 2015

	_	2016	. <u>-</u>	2015
ASSETS				
Cash and cash equivalents Investments Prepaid expenses and deposits Property and equipment, net	\$_	1,641,331 97,742,754 229,606 137,895	\$	726,743 99,124,788 327,134 174,614
Total Assets	\$_	99,751,586	\$	100,353,279
LIABILITIES AND NET ASSETS				
Liabilities Accounts payable and accrued liabilities Grants payable Deferred excise tax liability Total liabilities	\$	153,773 1,103,324 142,000 1,399,097	\$ 	172,584 1,543,553 90,000 1,806,137
Unrestricted Net Assets		98,352,489		98,547,142
Total Liabilities and Net Assets	\$_	99,751,586	\$	100,353,279

STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

	_	2016	_	2015
Revenues				
Unrealized investment gains (losses)	\$	2,614,938	\$	(1,599,467)
Realized investment gains (losses)		1,208,052		(2,927,651)
Interest and dividend income		1,083,616		1,329,223
Grant revenue		155,080		-
Total revenues		5,061,686		(3,197,895)
Expenses				
Grants and program related expenses		3,710,196		4,446,551
General administrative expenses		974,099		1,078,970
Investment expenses		422,928		472,920
Provision for excise tax (benefit)		149,116		(21,446)
Total expenses		5,256,339		5,976,995
Change in Net Assets		(194,653)		(9,174,890)
Net Assets - Beginning of Year		98,547,142	_	107,722,032
Net Assets - End of Year	\$	98,352,489	\$_	98,547,142

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

	_	2016	-	2015
Cash Flows from Operating Activities				
Change in net assets	\$	(194,653)	\$	(9,174,890)
Adjustments to reconcile change in net assets to		,		•
net cash used in operating activities:				
Depreciation		47,123		46,179
Loss on sale of property and equipment		1,150		-
Unrealized (gain) loss on investments		(2,614,938)		1,599,467
Realized (gain) loss on investments		(1,208,052)		2,927,651
(Increase) decrease in operating assets:				
Accounts receivable		-		24,905
Prepaid expenses and deposits		97,528		(288,918)
Increase (decrease) in operating liabilities:				
Accounts payable and accrued liabilities		(18,811)		(59,845)
Grants payable		(440,229)		(48,935)
Deferred excise tax liability	_	52,000		(32,000)
Net cash used in operating activities	_	(4,278,882)		(5,006,386)
Cash Flows from Investing Activities				
Purchase of property and equipment		(11,554)		(16,842)
Purchases of investments		(53,454,857)		(47,353,698)
Proceeds from the sale of investments	_	58,659,881		51,858,201
Net cash provided by investing activities	_	5,193,470	-	4,487,661
Net Increase (Decrease) in Cash and Cash Equivalents		914,588		(518,725)
Cash and Cash Equivalents - Beginning of Year	_	726,743	•	1,245,468
Cash and Cash Equivalents - End of Year	\$_	1,641,331	\$	726,743

NOTES TO FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Connecticut Health Foundation, Inc. (the Foundation) is a not-for-profit corporation organized under the laws of the State of Connecticut. The Foundation, established in 1999, is the largest independent/private foundation in Connecticut. The mission of the Foundation is to improve the health and wellbeing of all Connecticut residents using a systems change approach with the immediate focus on expanding health equity by helping more people gain access to quality, affordable health care especially those who disproportionately lack it now, people of color.

Basis of Accounting and Presentation

The Foundation prepares its financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). Net assets, revenues and expenses are classified based on the existence or absence of donor-imposed restrictions. Under applicable accounting standards, the net assets of the Foundation are considered to be unrestricted.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Management has made estimates based on assumptions for the fair value of financial instruments, specifically alternative investments. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

Cash equivalents are defined as highly liquid investments with original maturities of 90 days or less. The Foundation maintains deposits in financial institutions that may, at times, exceed federal depository insurance limits. Management believes it adequately mitigates this risk by only investing in major financial institutions. However, the Foundation has not experienced any losses in such accounts and management believes the Foundation is not exposed to any significant credit risk on cash and cash equivalents.

Investment Valuation and Income Recognition

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See Note 2 for a discussion of fair value measurements.

Purchases and sales of securities are recorded on the trade date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net realized and unrealized gains (losses) on investments include the Foundation's gains and losses on investments bought and sold as well as held during the year. Realized and unrealized gains and losses and investment income are classified as increases and decreases in unrestricted net assets.

The Foundation's investments in debt and equity securities are exposed to interest rate, market, credit and other risks depending on the nature of the specific investment. Accordingly, it is at least reasonably possible that these factors will result in changes in the value of the Foundation's investments, which could materially affect amounts reported in the financial statements.

NOTES TO FINANCIAL STATEMENTS

Property and Equipment

Purchases of \$1,000 or more, whether individually or in the aggregate, are capitalized. Furniture, fixtures and equipment are stated at cost, less accumulated depreciation, and are depreciated using the straight-line method over the estimated useful lives of the assets, which range from two to ten years. Leasehold improvements are stated at cost, less accumulated depreciation, and are depreciated using the straight-line method over the remaining term of the lease.

Repairs and maintenance are charged to expense as incurred. Depreciation expense for the years ended December 31, 2016 and 2015, was \$47,123 and \$46,179, respectively.

Federal Excise Taxes

As an organization described in Section 501(c)(3) of the Internal Revenue Code, the Foundation is exempt from federal income taxes and has been classified as a private foundation. In accordance with the applicable provisions of the Internal Revenue Code, the Foundation is subject to an excise tax on net investment income, including realized gains, and to tax on unrelated business income in connection with certain partnership investments. Excise tax expense for the years ended December 31, 2016 and 2015, was \$97,116 and \$10,554, respectively.

The Foundation has provided for deferred income taxes at the excise tax rate of 2%. Deferred excise taxes relate to net unrealized investment gains or losses that have been recognized in the financial statements but are deferred from taxable income until realized. Total deferred excise expense (benefit) recorded on the statements of activities for the years ended December 31, 2016 and 2015, is \$52,000 and \$(32,000), respectively. The Foundation's informational returns for the years ended December 31, 2012 through 2015 are subject to examination by the Internal Revenue Service and the Attorney General of the State of Connecticut.

In accordance with private foundation regulations, qualified minimum distributions are required to be made by the Foundation on an annual basis. Qualified distributions for the fiscal years ended December 31, 2016 and 2015, were \$4,730,259 and \$5,489,896 respectively.

Spending Policy

The Foundation follows a spending policy based upon the trailing twenty-quarter average market value as of September 30 of the preceding fiscal year. The spending formula is designed specifically to stabilize annual spending levels and to preserve the real value of the fund portfolio over time. The Foundation's spending is capped at 5.4% of a 20-quarter running average of total invested assets. Spending will be sufficient to ensure that the 5% minimum requirement established by the Internal Revenue Service is met. Distributions (under) in excess of the minimum requirement for the years ended December 31, 2016 and 2015, were \$(667,388) and \$91,444, respectively. As of December 31, 2015, the Foundation had a 5-year excess carryover distribution of \$4,564,438 to offset distributions under the minimum requirement.

Risks and Uncertainties

Investment securities are exposed to various risks, such as interest rate, market and credit risk. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in risk in the near term could materially affect the amounts reported in the statements of financial position and the statements of activities.

NOTES TO FINANCIAL STATEMENTS

Subsequent Events

In preparing these financial statements, management has evaluated subsequent events through March 27, 2017, which represents the date the financial statements were available to be issued.

NOTE 2 - FAIR VALUE

Generally accepted accounting principles establish a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1

Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access. Liquidity of this level of investments is daily.

Level 2

Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability. The liquidity of this level of investments ranges from greater than daily through quarterly.

Level 3

Inputs to the valuation methodology are unobservable and significant to the fair value measurement. The liquidity of this level of investment ranges from more than quarterly to illiquid.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. As a practical expedient, certain investments are measured at fair value on the basis of net asset value. The fair value of these investments is not included in the fair value hierarchy.

The following is a description of the valuation methodologies used for assets measured at fair value:

Mutual Fund Equities

Equities are valued at the closing price reported in the active market in which the individual securities are traded.

NOTES TO FINANCIAL STATEMENTS

Domestic Equity

Domestic equity is valued at the closing price reported in the active market in which the individual securities are traded. This investment class seeks to outperform equity market indices on a risk-adjusted basis. The redemption period for these investments ranges from daily to quarterly. There are no unfunded commitments related to this investment class.

International Equity

International equity is valued at the closing price reported in the active market in which the individual securities are traded. This investment class seeks to outperform the non-U.S. equity market indices on a risk-adjusted basis. The redemption period for these investments ranges from daily to monthly, with 0-10 days notice. There are no unfunded commitments related to this investment class.

Private Equity

This includes illiquid investments, defined as assets that are traded very infrequently and cannot be sold without great penalty, in legal entities that focus on providing venture capital, growth capital, buyout capital, mezzanine debt, distressed debt and other opportunistic capital to companies and markets. These investments are valued using the net asset value as reported by the investment manager.

Fixed Income

Fixed income is valued at the closing price reported in the active market in which the individual securities are traded. This investment class invests in U.S. treasuries, securities and diversified fixed income strategies, which invest in corporate credits, including bank loans, high yield and investment grade bonds. The redemption period for these investments ranges from daily to quarterly, with 0-60 days notice. There are no unfunded commitments related to this investment class.

Hedge Fund of Funds

Interests in hedge fund of funds are valued using net asset values as determined by the investment manager of the fund. This net asset value is based on the fair value of the underlying assets and liabilities of the related fund at the measurement date. This investment class seeks long-term equity-like returns with minimal correlation to the major market average. There are no unfunded commitments related to this investment class.

Natural Resources

Interests in natural resources are valued using net asset values as determined by the investment manager of the fund. This investment class invests in a diversified portfolio of global natural resource and commodity securities. The fund does not have a specific return or volatility target, but rather focuses on generating absolute returns in all markets. The redemption period for these investments is quarterly, with 60 days notice. There are no unfunded commitments related to this investment class.

There have been no changes in the methodologies used at December 31, 2016 and 2015.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

NOTES TO FINANCIAL STATEMENTS

The following tables set forth by level, within the fair value hierarchy, the Foundation's assets at fair value as of December 31, 2016 and 2015:

			2016		
	Fair Valu	ue Measurements U	Investments		
	Level 1	Level 2	Level 3	Measured at Net Asset Value (a)	December 31, 2016
Mutual funds:					
Equity	\$ - \$	- \$	- \$	4,172,845	4,172,845
Domestic equity:	·	*	*	, , ,	, ,
Large cap equity	2,486,493	-	-	14,278,875	16,765,368
Small cap equity	465,761	-	-	, , -	465,761
International equity:	,				,
Developed	3,368,085	1,642,455	-	6,645,009	11,655,549
Emerging	2,002,314	1,314,624	-	4,056,060	7,372,998
Global equity	-	-	-	13,722,442	13,722,442
Private equity	-	-	-	6,564,908	6,564,908
Fixed income:					
Domestic governmental					
bonds	3,282,781	-	-	-	3,282,781
U.S. bonds	6,572,606	-	-	-	6,572,606
Opportunistic fund	1,440	-	-	453,833	455,273
Mortgage backed					
securities	-	-	3,513,354	-	3,513,354
Marketable alternatives:					
Hedge fund of funds	2,041,924	972,590	1,274,212	17,724,687	22,013,413
Natural resources			<u> </u>	939,658	939,658
Total investments	20,221,404	3,929,669	4,787,566	68,558,317	97,496,956
Cash held by portfolio managers included in cash					
and cash equivalents	245,798		<u> </u>		245,798
Total Assets at Fair Value	\$20,467,202 _ \$	3,929,669 \$	4,787,566 \$	68,558,317	97,742,754

NOTES TO FINANCIAL STATEMENTS

						2015			
		Fair Va	Measuremen						
		Level 1	_	Level 2		Level 3	Measured at Net Asset Value (a)	_	December 31, 2015
Mutual funds:									
Equity	\$	-	\$	-	\$	- \$	1,259,163	\$	1,259,163
Domestic equity:	,		•		,	Ť	,,	•	,,
Large cap equity		2,999,649		-		-	15,974,745		18,974,394
Small cap equity		493,170		-		-	-		493,170
International equity:									
Developed		4,054,101		1,546,637		-	8,577,636		14,178,374
Emerging		1,631,685		1,153,597		-	3,310,234		6,095,516
Global equity		-		-		-	13,967,553		13,967,553
Private equity		-		-		-	4,119,318		4,119,318
Fixed income:									
Domestic governmental									
bonds		3,829,928		-		-	-		3,829,928
U.S. bonds		4,987,559		-		-	-		4,987,559
Opportunistic fund		1,358		-		-	537,729		539,087
Mortgage backed									
securities		-		-		3,624,441	-		3,624,441
Marketable alternatives:									
Hedge fund of funds		1,889,237		1,256,748		1,658,469	17,414,089		22,218,543
Natural resources		-		-		-	339,759		339,759
Total investments		19,886,687	-	3,956,982	_	5,282,910	65,500,226	_	94,626,805
Cash held by portfolio									
managers included in cash									
and cash equivalents	_	4,497,983	_	-				_	4,497,983
Total Assets at Fair Value	\$	24,384,670	\$	3,956,982	\$	5,282,910 \$	65,500,226	\$	99,124,788

a. Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

There were no transfers between levels of investments during the years ended December 31, 2016 and 2015.

NOTES TO FINANCIAL STATEMENTS

Additional information regarding investments that report fair value based on net asset value per share or unit as of December 31, 2016 is as follows:

Description	_	Fair Value	 Unfunded Commitments	Redemption Terms	. <u>.</u>	Redemption Restrictions
Mutual fund - equity	\$	4,172,845	\$ -	Daily to Weekly	\$	-
Domestic equity - large cap		14,278,875	-	Daily to Quarterly		-
International equity - developed		6,645,009	-	Daily to Monthly		0-10 days written notice
International equity - emerging		4,056,060	-	Daily		-
International equity - global equity		13,722,442	-	Daily to every 36 months on anniversary of purchase price		-
Private equity		6,564,908	7,815,586	Illiquid		-
Fixed income - opportunistic fund		453,833	-	Daily		-
Hedge fund of funds		17,724,687	-	Monthly to annually with lock up periods of 27 to 37 months		0 to 65 days written notice
Natural resources		939,658	 	Daily		-
Total	\$	68,558,317	\$ 7,815,586			

The investment strategies of the portfolio maintained by the Foundation are as follows:

- a. The investment objective is to provide a reliable source of funds to support the Foundation's spending needs, which include grantmaking, program-related initiatives and operations and administrative expenses, while achieving an investment return sufficient to maintain or grow the funds' purchasing power in perpetuity.
- b. The performance objective is to achieve a real total annualized return greater than the combined total of the spending policy and investment expenses, on average, over a typical market cycle (generally considered to be five years). The target of real return, net of all investment expenses, is 5.5% over any rolling five-year period.
- c. The fund will be invested in a manner that is expected to preserve its purchasing power in real terms after spending and maximize its long-term total return with reasonable and acceptable levels of investment risk. Investment risk is defined in two ways: (i) the possibility of the investments decline in value and (ii) the expected performance volatility of the investments in the portfolio. The portfolio will comprise investments made in multiple asset categories in order to safeguard the portfolio's capital and to lower overall portfolio risk.

NOTES TO FINANCIAL STATEMENTS

The table below sets forth a summary of changes in the fair value of the Foundation's Level 3 assets for the years ended December 31, 2016 and 2015:

	-	Marketable Alternatives - Hedge Fund of Funds	 Fixed Income - Mortgage Backed Securities
Balance - January 1, 2015 Total gains (realized and unrealized)	\$	3,151,705	\$ 3,469,340
included in the change in net assets		160,365	155,101
Sales		(1,678,057)	-
Purchases	-	24,456	 <u> </u>
Balance - December 31, 2015 Total losses (realized and unrealized)		1,658,469	3,624,441
included in the change in net assets		(184,685)	(111,087)
Sales		(617,916)	-
Purchases	-	418,344	 -
Balance - December 31, 2016	\$_	1,274,212	\$ 3,513,354

Gains and losses (realized and unrealized) included in changes in net assets for the years ended December 31, 2016 and 2015, are reported in unrealized investment gains and realized investment gains in the statements of activities.

The Board of Directors approves the overall investment strategy and guidelines of the Foundation, which are implemented with full discretion by the external Chief Investment Officer. Management fees for investment managers and advisors were \$422,928 and \$472,920 for the years ended December 31, 2016 and 2015, respectively.

NOTE 3 - GRANTS PAYABLE

Grants authorized but unpaid at year-end are reported as liabilities. The following is a summary of grants authorized and payable at December 31, 2016 and 2015:

	_	2016	 2015
To be paid in 2016 To be paid in 2017	\$	- 1,103,324	\$ 1,482,043 61,510
Total	\$_	1,103,324	\$ 1,543,553

NOTES TO FINANCIAL STATEMENTS

NOTE 4 - RETIREMENT PLANS

The Foundation sponsors a safe-harbor 401(k) and a Roth 401(k) plan for all eligible employees. The election period for new participants is generally within one month of employment. The employer will match dollar for dollar up to 3% of the employee's eligible compensation. The employer will also match fifty cents per dollar for contributions of greater than 3% and 5% for the years ended December 31, 2016 and 2015, respectively. These dollars are 100% vested at the time they are paid. The plan provides for a discretionary employer contribution which was 2% in 2016 and 2015. For the years ended December 31, 2016 and 2015, total cost to the Foundation was \$48,637 and \$48,932, respectively.

NOTE 5 - OPERATING LEASES

The Foundation leases office space in Hartford, Connecticut, under an operating lease that expires August 2021. The lease requires escalating monthly payments ranging from \$10,328 to \$10,872 over the term of the lease. The Foundation recognizes rent expensed on a straight-line basis over the respective lease term of the underlying agreement. Rent expense under this method was \$117,396 for the years ended December 31, 2016 and 2015, respectively.

The Foundation entered into a lease agreement in February 2012 to lease a copier under a noncancelable operating lease with a term of more than one year, which ended in November 2016. Rental expense amounted to \$6,635 and \$7,962 for the years ended December 31, 2016 and 2015, respectively.

The Foundation entered into a lease agreement in November 2016 to lease a copier under a noncancelable operating lease with a term of more than one year. Rental expense amounted to \$1,184 for the year ended December 31, 2016.

The following is a schedule of future minimum payments required under the above leases as of December 31, 2016:

Year Ending December 31

2017 2018 2019 2020 2021	\$ _	137,564 137,564 137,564 137,564 82,022
	\$ _	632,278