FINANCIAL STATEMENTS
DECEMBER 31, 2018 AND 2017



accounting • tax • advisory

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#### **Independent Auditors' Report**

To the Board of Directors Connecticut Health Foundation, Inc. Hartford, Connecticut

We have audited the accompanying financial statements of Connecticut Health Foundation, Inc., which comprise the statements of financial position as of December 31, 2018 and 2017, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Connecticut Health Foundation, Inc., as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Emphasis of a Matter**

As discussed in Note 1, during the year ended December 31, 2018, the Connecticut Health Foundation, Inc., adopted Accounting Standards Update No. 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities.* Our opinion is not modified with respect to this matter.

West Hartford, Connecticut

Blum, Shapino + Company, P.C.

March 27, 2019

## STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2018 AND 2017

	=	2018	· -	2017
ASSETS				
Cash and cash equivalents Investments Prepaid expenses and deposits Property and equipment, net	\$	1,707,440 101,167,602 89,063 103,632	\$	1,442,344 110,486,813 81,385 124,426
Total Assets	\$	103,067,737	\$	112,134,968
LIABILITIES AND NET ASSETS				
Liabilities Accounts payable and accrued liabilities Grants payable Deferred excise tax liability Total liabilities	\$	111,545 1,463,240 127,000 1,701,785	\$	130,729 1,233,195 344,000 1,707,924
Net Assets Without Donor Restrictions	_	101,365,952	_	110,427,044
Total Liabilities and Net Assets	\$_	103,067,737	\$	112,134,968

## STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

	-	2018	_	2017
Revenues				
Investment return, net	\$	(5,197,078)	\$	16,574,003
Interest and dividend income		1,050,843		754,186
Other revenue		15,296		103,117
Total revenues	-	(4,130,939)		17,431,306
Expenses				
Grants and program related expenses		4,026,211		3,971,645
General administrative expenses		938,566		1,019,723
Provision for excise tax (benefit):				
Current		182,376		163,383
Deferred	_	(217,000)	_	202,000
Total expenses	_	4,930,153	-	5,356,751
Change in Net Assets		(9,061,092)		12,074,555
Net Assets - Beginning of Year	_	110,427,044	_	98,352,489
Net Assets - End of Year	\$_	101,365,952	\$_	110,427,044

#### STATEMENTS OF FUNCTIONAL EXPENSES FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

	-	Programs		2018 Management and General		
	٠		-			
Grants and supporting activities	\$	2,676,158	\$	58,356	\$	2,734,514
Salaries and benefits		1,008,586		555,543		1,564,129
Professional services		110,934		138,020		248,954
Facilities		131,581		89,474		221,055
Operations		98,952	_	97,173		196,125
Total Evenance by Eurotian	Φ	4 000 044	<b>ተ</b>	020 566	<b>ው</b>	4 064 777
Total Expenses by Function	\$	4,026,211	\$	938,566	\$	4,964,777
				2017		
	•			Management		_
		Programs	•	and General	i i	Total
On the second se	Φ.	0.054.500	Φ.	450.700	Φ	0.407.000
Grants and supporting activities	\$	2,954,560	\$	152,726	\$	3,107,286
Salaries and benefits		710,328		548,903		1,259,231
Professional services		106,160		147,893		254,053
Facilities		113,548		101,975		215,523
Operations		87,049	•	68,226		155,275
Total Expenses by Function	\$	3,971,645	\$	1,019,723	\$	4,991,368

## STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

	-	2018	-	2017
Cash Flows from Operating Activities				
Change in net assets	\$	(9,061,092)	\$	12,074,555
Adjustments to reconcile change in net assets to				
net cash used in operating activities:				
Depreciation		36,576		41,039
Net realized and unrealized (gains) losses on investments		4,871,783		(16,961,520)
(Increase) decrease in operating assets:				
Prepaid expenses and deposits		(7,678)		148,221
Increase (decrease) in operating liabilities:				
Accounts payable and accrued liabilities		(19,184)		(23,044)
Grants payable		230,045		129,871
Deferred excise tax liability	_	(217,000)	-	202,000
Net cash used in operating activities	_	(4,166,550)	-	(4,388,878)
Cash Flows from Investing Activities				
Purchase of property and equipment		(15,782)		(27,570)
Purchases of investments		(80,809,030)		(99,184,408)
Proceeds from the sale of investments		85,256,458		103,401,869
Net cash provided by investing activities	-	4,431,646	_	4,189,891
Net Increase (Decrease) in Cash and Cash Equivalents		265,096		(198,987)
Het morease (Decrease) in Gasii and Gasii Equivalents		203,090		(190,907)
Cash and Cash Equivalents - Beginning of Year	-	1,442,344	_	1,641,331
Cash and Cash Equivalents - End of Year	\$	1,707,440	\$	1,442,344

#### **NOTES TO FINANCIAL STATEMENTS**

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Connecticut Health Foundation, Inc. (the Foundation) is a not-for-profit corporation organized under the laws of the State of Connecticut. The Foundation, established in 1999, is the largest independent health philanthropy foundation in Connecticut. The mission of the Foundation is to improve the health and wellbeing of all Connecticut residents using a systems change approach with the immediate focus on expanding health equity by helping more people gain access to quality, affordable health care especially those who disproportionately lack it now, people of color.

#### **Change in Accounting Principle**

In August 2016, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) No. 2016-14, Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit The amendment changes the previous reporting model for nonprofit organizations and enhances the disclosure requirements. The major changes include: a) requiring the presentation of only two classes of net assets rather the three, b) modifying the presentation of underwater endowment funds and related disclosures, c) requiring the use of the placed in service approach to recognize the expirations of restrictions on gifts used to acquire or construct long-lived assets absent explicit donor stipulations otherwise, d) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs, e) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, f) presenting investment return net of external and direct internal investments expenses, and g) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements. This ASU is effective for annual periods beginning after December 15, 2017. Management has adopted ASU 2016-14 for the year ended December 31, 2018. The amendments have been retrospectively applied.

#### **Basis of Accounting and Presentation**

The Foundation prepares its financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP). Net assets, revenues and expenses are classified based on the existence or absence of donor-imposed restrictions. Under applicable accounting standards, the net assets of the Foundation are considered to be without donor restrictions.

#### **Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Management has made estimates based on assumptions for the fair value of financial instruments, specifically alternative investments. Accordingly, actual results could differ from those estimates.

#### **Cash and Cash Equivalents**

Cash equivalents are defined as highly liquid investments with original maturities of 90 days or less. The Foundation maintains deposits in financial institutions that may, at times, exceed federal depository insurance limits. Management believes it adequately mitigates this risk by only investing in major financial institutions. However, the Foundation has not experienced any losses in such accounts and management believes the Foundation is not exposed to any significant credit risk on cash and cash equivalents.

#### **NOTES TO FINANCIAL STATEMENTS**

#### **Investment Valuation and Income Recognition**

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See Note 3 for a discussion of fair value measurements.

Purchases and sales of securities are recorded on the trade date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net realized and unrealized gains (losses) on investments include the Foundation's gains and losses on investments bought and sold as well as held during the year. Realized and unrealized gains and losses and investment income are classified as increases and decreases in net assets without donor restrictions.

The Foundation's investments in debt and equity securities are exposed to interest rate, market, credit and other risks depending on the nature of the specific investment. Accordingly, it is at least reasonably possible that these factors will result in changes in the value of the Foundation's investments, which could materially affect amounts reported in the financial statements.

#### **Property and Equipment**

Purchases of \$1,000 or more, whether individually or in the aggregate, are capitalized. Furniture, fixtures and equipment are stated at cost, less accumulated depreciation, and are depreciated using the straight-line method over the estimated useful lives of the assets, which range from two to ten years. Leasehold improvements are stated at cost, less accumulated depreciation, and are depreciated using the straight-line method over the remaining term of the lease.

Repairs and maintenance are charged to expense as incurred. Depreciation expense for the years ended December 31, 2018 and 2017 was \$36,576 and \$41,039, respectively.

#### **Federal Excise Taxes**

As an organization described in Section 501(c)(3) of the Internal Revenue Code, the Foundation is exempt from federal income taxes and has been classified as a private foundation. In accordance with the applicable provisions of the Internal Revenue Code, the Foundation is subject to an excise tax on net investment income, including realized gains, and to tax on unrelated business income in connection with certain partnership investments.

The Foundation has provided for deferred income taxes at the excise tax rate of 2%. Deferred excise taxes relate to net unrealized investment gains or losses that have been recognized in the financial statements but are deferred from taxable income until realized.

In accordance with private foundation regulations, qualified minimum distributions are required to be made by the Foundation on an annual basis. Qualified distributions for the fiscal years ended December 31, 2018 and 2017 were \$5,087,592 and \$5,115,351, respectively.

#### **NOTES TO FINANCIAL STATEMENTS**

#### **Spending Policy**

The Foundation follows a spending policy based upon the trailing twenty-quarter average market value as of September 30 of the preceding fiscal year. The spending formula is designed specifically to stabilize annual spending levels and to preserve the real value of the fund portfolio over time. The Foundation's spending is capped at 5.4% of a twenty-quarter running average of total invested assets. Spending will be sufficient to ensure that the 5% minimum requirement established by the Internal Revenue Service is met. Distributions were under the minimum requirement by \$175,784 and \$147,187 for the years ended December 31, 2018 and 2017, respectively. The Foundation had excess distributions of \$2,107,759 as of December 31, 2017 to offset distributions under the minimum requirement in 2018.

Varying amounts of the excess distributions expire annually through 2021 as follows:

#### Year Ending December 31

2018 2019 2020 2021	\$ -	640,812 782,633 650,515 33,799
	\$	2,107,759

#### **Functional Expenses**

The financial statements report certain categories of expenses that are attributable to either program or management and general administration. Grants and most supporting activities are mission driven and allocated to programs. Salaries and benefits are allocated based on review of the time and effort by the Foundation's staff. This review results in a blended ratio which is then applied to the remaining expenses.

#### **Risks and Uncertainties**

Investment securities are exposed to various risks, such as interest rate, market and credit risk. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in risk in the near term could materially affect the amounts reported in the statements of financial position and the statements of activities.

#### Reclassifications

Certain amounts in the 2017 financial statements have been reclassified to conform to the current year's presentation.

#### **Subsequent Events**

In preparing these financial statements, management has evaluated subsequent events through March 27, 2019, which represents the date the financial statements were available to be issued.

#### **NOTES TO FINANCIAL STATEMENTS**

#### **NOTE 2 - AVAILABLE RESOURCES AND LIQUIDITY**

The Foundation regularly monitors liquidity required to meet its operating needs and other contractual commitments, while striving to maximize the investment of its available funds. The Foundation has various sources of liquidity at its disposal that are not subject to donor or other contractual restrictions, including cash, marketable debt, equity securities and selected alternative investments.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Foundation considers all potential expenditures related to its ongoing activities of grantmaking, policy advocacy and strategic communications as well as the conduct of functions performed in support of these activities to be general expenditures.

In addition to financial assets available to meet general expenditures over the next 12 months, the Foundation has access to dividend and interest proceeds and any capital gains generated from long-term investment transactions, both of which could contribute to the funding of general expenditures.

The following financial assets could readily be made available within one year of the statement of financial position date to meet general expenditures as of December 31, 2018 and 2017:

	-	2018	-	2017
Cash and cash equivalents Cash held by portfolio managers Equity securities Fixed income investments Marketable alternatives - liquid	\$	1,707,440 707,060 5,700,285 7,381,457	\$	1,442,344 564,353 8,137,002 9,301,479 2,040,741
Total Assets Available	\$	15,296,242	\$	21,485,919

#### **NOTE 3 - FAIR VALUE**

Generally accepted accounting principles establish a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

#### Level 1

Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access. Liquidity of this level of investments is daily.

#### Level 2

Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

#### **NOTES TO FINANCIAL STATEMENTS**

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability. The liquidity of this level of investments ranges from greater than daily through quarterly.

#### Level 3

Inputs to the valuation methodology are unobservable and significant to the fair value measurement. The liquidity of this level of investment ranges from more than quarterly to illiquid.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. As a practical expedient, certain investments are measured at fair value on the basis of net asset value. The fair value of these investments is not included in the fair value hierarchy.

The following is a description of the valuation methodologies used for assets measured at fair value:

#### **Mutual Fund Equities**

Equities are valued at the closing price reported in the active market in which the individual securities are traded.

#### **Domestic Equity**

Domestic equity is valued at the closing price reported in the active market in which the individual securities are traded. This investment class seeks to outperform equity market indices on a risk-adjusted basis. The redemption period for these investments ranges from daily to quarterly. There are no unfunded commitments related to this investment class.

#### **International Equity**

International equity is valued at the closing price reported in the active market in which the individual securities are traded. This investment class seeks to outperform the non-U.S. equity market indices on a risk-adjusted basis. The redemption period for these investments ranges from daily to quarterly, with 0-45 days notice. There are no unfunded commitments related to this investment class.

#### **Private Equity**

This includes illiquid investments, defined as assets that are traded very infrequently and cannot be sold without great penalty, in legal entities that focus on providing venture capital, growth capital, buyout capital, mezzanine debt, distressed debt and other opportunistic capital to companies and markets. These investments are valued using the net asset value as reported by the investment manager. There was \$6,111,991 in unfunded commitments related to this investment class at December 31, 2018.

#### Fixed Income

Fixed income is valued at the closing price reported in the active market in which the individual securities are traded. This investment class invests in U.S. treasuries, securities and diversified fixed income strategies, which invest in corporate credits, including bank loans, high yield and investment grade bonds. The redemption period for these investments ranges from daily to illiquid. There are no unfunded commitments related to this investment class.

#### **NOTES TO FINANCIAL STATEMENTS**

#### **Hedge Fund of Funds**

Interests in hedge fund of funds are valued using net asset values as determined by the investment manager of the fund. This net asset value is based on the fair value of the underlying assets and liabilities of the related fund at the measurement date. This investment class seeks long-term equity-like returns with minimal correlation to the major market average. There are no unfunded commitments related to this investment class.

#### **Natural Resources**

Interests in natural resources are valued using net asset values as determined by the investment manager of the fund. This investment class invests in a diversified portfolio of global natural resource and commodity securities. The fund does not have a specific return or volatility target, but rather focuses on generating absolute returns in all markets. The redemption period for these investments are daily. There are no unfunded commitments related to this investment class.

There have been no changes in the methodologies used at December 31, 2018 and 2017.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

#### **NOTES TO FINANCIAL STATEMENTS**

The following tables set forth by level, within the fair value hierarchy, the Foundation's assets at fair value as of December 31, 2018 and 2017:

						2018			
	-	Fair Va	alue	Measuremer	ıts U	sing		Investments	
	-	Level 1		Level 2	. <u>-</u>	Level 3	-	Measured at Net Asset Value (a)	 December 31, 2018
Mutual funds:									
Equity	\$	-	\$	-	\$	- ;	\$	4,046,397	\$ 4,046,397
Domestic equity:									
Large cap equity		438		-		-		4,357,017	4,357,455
Small cap equity		81		-		-		_	81
International equity:									
Developed		1,687,490		6,478,870		-		3,496,499	11,662,859
Emerging		4,012,276		3,700,604		-		7,507,835	15,220,715
Global equity		-		-		-		17,449,915	17,449,915
Private equity		-		-		411,224		12,292,559	12,703,783
Fixed income:									
Domestic governmental									
bonds		2,314,661		-		-		-	2,314,661
U.S. bonds		5,065,233		-		-		-	5,065,233
Opportunistic fund		1,563		-		-		-	1,563
Mortgage backed									
securities		-		-		1,169,546		-	1,169,546
Marketable alternatives:									
Hedge fund of funds		-		-		906,341		24,553,079	25,459,420
Natural resources	_	-	į	-	_		_	1,008,914	 1,008,914
Total investments at									
fair value		13,081,742		10,179,474		2,487,111		74,712,215	100,460,542
Cash held by portfolio									
managers	=	707,060		-			-	-	 707,060
Total Investments	\$_	13,788,802	\$	10,179,474	\$	2,487,111	\$_	74,712,215	\$ 101,167,602

#### **NOTES TO FINANCIAL STATEMENTS**

						2017				
	_	Fair Va	alue	Measuremen	ts U	sing		Investments		
	_	Level 1	_	Level 2	_	Level 3	_	Measured at Net Asset Value (a)	= -	December 31, 2017
Mutual funds:										
Equity	\$	-	\$	-	\$	- 9	\$	10,128,538	\$	10,128,538
Domestic equity:										
Large cap equity		1,207,936		-		-		8,900,983		10,108,919
Small cap equity		536,357		-		-		-		536,357
International equity:										
Developed		2,184,085		1,763,579		-		2,257,000		6,204,664
Emerging		4,208,624		3,904,158		-		7,600,721		15,713,503
Global equity		-		-		-		22,292,500		22,292,500
Private equity		-		-		-		9,413,750		9,413,750
Fixed income:										
Domestic governmental		0.004.470								0.004.470
bonds		3,904,176		-		-		-		3,904,176
U.S. bonds		5,395,771		-		-		-		5,395,771
Opportunistic fund		1,532		-		-		-		1,532
Mortgage backed securities						4 400 044				4 400 044
Marketable alternatives:		-		-		1,120,044		-		1,120,044
Hedge fund of funds		2,040,741		87,998		1,127,850		20,441,343		23,697,932
Natural resources		2,040,741		07,990		1,121,000		1,404,774		1,404,774
Total investments at	_	<u> </u>	_	<u> </u>	_		-	1,404,774		1,404,774
fair value		19,479,222		5,755,735		2,247,894		82,439,609		109,922,460
ian value		10,470,222		0,700,700		2,247,004		02,400,000		100,022,400
Cash held by portfolio										
managers		564,353		_		_		_		564,353
3	_		_		_		-		•	
Total Investments	\$_	20,043,575	\$_	5,755,735	\$_	2,247,894	\$_	82,439,609	\$	110,486,813

<sup>(</sup>a) Certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in these tables are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

There were no transfers between levels of investments during the years ended December 31, 2018 and 2017.

#### **NOTES TO FINANCIAL STATEMENTS**

Additional information regarding investments that report fair value based on net asset value per share or unit as of December 31, 2018 is as follows:

Description	Fair Value	Unfunded Commitments	Redemption Terms	Redemption Restrictions
Mutual Fund - Equity Domestic Equity - Large Cap International Equity - Developed	\$ 4,046,397 4,357,017 3,496,499	\$ - - -	Daily Monthly Daily	- - 0-10 days written notice
International Equity - Emerging	7,507,835	-	Daily, Monthly, Quarterly	-
International Equity - Global Equity	17,449,915	-	Daily to Every 36 Months on anniversary of purchase price	-
Hedge Fund of Funds	24,553,079	-	Monthly to Annually, including lock up periods of 24 Months	0 to 65 days written notice
Natural Resources	1,008,914	<del>-</del>	Daily	-
Private Equity	12,292,559	6,107,491	Illiquid	-
Total	\$ 74,712,215	\$6,107,491		

The investment strategies of the portfolio maintained by the Foundation are as follows:

- a. The investment objective is to provide a reliable source of funds to support the Foundation's spending needs, which include grantmaking, program-related initiatives and operations and administrative expenses, while achieving an investment return sufficient to maintain the funds' purchasing power in perpetuity.
- b. The performance objective is to achieve a real total annualized return greater than the combined total of the spending policy and investment expenses, on average, over a typical market cycle (generally considered to be five years). The target of real return, net of all investment expenses, is 5% over any rolling ten-year period.
- c. The fund will be invested in a manner that is expected to preserve its purchasing power in real terms after spending and maximize its long-term total return with reasonable and acceptable levels of investment risk. Investment risk is defined in two ways: (i) the possibility of the investments' decline in value, and (ii) the expected performance volatility of the investments in the portfolio. The portfolio will comprise investments made in multiple asset categories in order to safeguard the portfolio's capital and to lower overall portfolio risk.

#### **NOTES TO FINANCIAL STATEMENTS**

The table below sets forth a summary of changes in the fair value of the Foundation's Level 3 assets for the years ended December 31, 2018 and 2017:

	Marketable Alternatives - Hedge Fund of Funds	-	Fixed Income - Mortgage Backed Securities	Private Equity
Balance - January 1, 2017 Total gains (realized and unrealized)	\$ 1,274,212	\$	3,513,354	-
included in the change in net assets	238,638		143,347	-
Sales	(385,000)		(2,536,657)	-
Purchases				
Balance - December 31, 2017 Total gains (realized and unrealized)	1,127,850		1,120,044	-
included in the change in net assets	(221,509)		49,502	15,724
Sales	-		-	-
Purchases		-	<del>-</del>	395,500
Balance – December 31, 2018	\$ 906,341	\$	1,169,546	411,224

Gains and losses (realized and unrealized) included in changes in net assets for the years ended December 31, 2018 and 2017 are reported in net investment return in the statements of activities.

The Board of Directors approves the overall investment strategy and guidelines of the Foundation, which are implemented with full discretion by the external Chief Investment Officer. Direct management fees for investment managers and advisors were \$325,295 and \$387,517 for the years ended December 31, 2018 and 2017, respectively.

#### **NOTE 4 - GRANTS PAYABLE**

Grants authorized but unpaid at year end are reported as liabilities. The following is a summary of grants authorized and payable at December 31, 2018 and 2017:

	_	2018	 2017
To be paid in 2018 To be paid in 2019	\$	- 1,463,240	\$ 1,223,195 -
Total	\$ _	1,463,240	\$ 1,223,195

#### NOTES TO FINANCIAL STATEMENTS

#### **NOTE 5 - RETIREMENT PLANS**

The Foundation sponsors a safe-harbor 401(k) and a Roth 401(k) plan for all eligible employees. The election period for new participants is generally within one month of employment. After one year of service, the employer will match dollar for dollar up to 3% of the employee's eligible compensation. The employer will also match fifty cents per dollar for contributions between 3% and 5%. These dollars are 100% vested at the time they are paid. The plan provides for a discretionary profit-sharing contribution of between 0% and 3%. A 2% contribution was declared in 2018 and 2017. For the years ended December 31, 2018 and 2017, total cost to the Foundation was \$56,314 and \$44,060, respectively.

#### **NOTE 6 - OPERATING LEASES**

The Foundation leases office space in Hartford, Connecticut, under an operating lease that expires August 2021. The lease requires escalating monthly payments ranging from \$10,328 to \$10,872 over the term of the lease. The Foundation recognizes rent expensed on a straight-line basis over the respective lease term of the underlying agreement. Rent expense under this method was \$117,396 for the years ended December 31, 2018 and 2017.

The Foundation entered into a lease agreement in November 2016 to lease a copier under a noncancelable operating lease with a term of more than one year. Rental expense amounted to \$7,104 for the years ended December 31, 2018 and 2017.

The following is a schedule of future minimum payments required under the above leases as of December 31, 2018:

#### Year Ending December 31

2019 2020 2021	\$ -	137,564 137,564 82,022
	\$ <sub>=</sub>	357,150